

FASPE Business Fellowship Schedule 2025

Pre-Travel - Wednesday, 21 May

[Join the group WhatsApp chat.](#)

Pre-Program Travel Day - Thursday, 22 May

Fellows in America Depart U.S. to Berlin

Arrival Day - Friday, 23 May

Morning	Fellows greeted at airport & placed in taxis to hotel	Location: Melia Berlin Friedrichstraße 103
Upon Arrival	Please look out for FASPE staff (Rebecca, Thorsten, Maya) in the lobby, and be sure to complete registration, obtain welcome materials, and claim stipend upon arrival Hotel will store luggage if check-in is not yet available	
	Free time to explore Berlin (maps available at hotel)	
3:00-5:00pm	Check-in at hotel	Location: Hotel lobby
5:30 PM	Assemble by small interdisciplinary group	Location: Hotel lobby
5:45 PM	Depart for dinner	
6:00-7:00pm	Meet & greet drinks	24)
7:00-8:30pm	Dinner	

Program Day 1 - Saturday, 24 May (Berlin): Orientation

7:45am	Breakfast	103
8:00	Meet in lobby and depart hotel	Location: Hotel lobby
9:30am	<i>Thorsten Wagner, Rebecca Scott, Maya Dobler</i>	710117 Berlin
9:30-9:40am	Coffee break	
	Session 1: Nazi Ethics (Interdisciplinary) -- Thorsten Wagner 9:40-10:15 - Introduction 10:15-10:25 - Break/transition time 10:25-11:05 - Discussion by cohort 11:05-11:15 - Break/transition 11:15-12:00 - Plenary discussion	Location: 7 Claire-Waldoff-Straße 710117 Berlin
9:40-12:00pm		
12:00-1:00pm	Lunch with small interdisciplinary groups (I)	Location: Atrium
1:00-2:15pm	(Rob Hayward, Brooke Vuckovic) - Rebecca	710117 Berlin
2:15-3:00pm	Coffee Break	
	Session 3: Defining Oneself as a Business Professional (Rob Hayward, Brooke Vuckovic) - Rebecca We will reflect on the business profession and explore the core qualities that define success in this field. We will examine together the characteristics of adept and successful business professionals, the roles they play in society, and the values—both positive and negative—that shape individual and professional identity.	Location: 7 Claire-Waldoff-Straße 710117 Berlin
3:00-4:30pm		
4:30-4:45pm	Coffee break, Transition time to main room	
	Session 4: The Transformation of German Society in the 1930s and the Role of the Professionals (Interdisciplinary) - Thorsten Wagner	Location: 7 Claire-Waldoff-Straße 710117 Berlin
4:45-5:45pm		
5:45-7:15pm	Break	
7:15 PM	Meet in lobby to depart for dinner	
7:30 PM	Dinner with cohort	

Program Day 2 - Sunday, 25 May (Berlin): Professionals in the Early Years of the Third Reich		
7:30am	Breakfast	103
7:30	Meet in lobby, get a Whisper set	
7:45-8:30 AM	(Interdisciplinary) -- Thorsten Wagner	(Seville)
8:30 – 12:00pm	Walking tour of Berlin (Interdisciplinary) -- Thorsten Wagner Be sure to return your Whisper set to Maya/Jannis at the end of the tour	Location: Outdoors/walking tour
12:45pm	Lunch	(Niederkirchnerstraße 7, 10963 Berlin,
1:00-2:15pm	Terror Educators	10963 Berlin, Germany
2:15-2:45pm	Time to explore exhibit on own	
2:45 – 4:00pm	Session 6: Case Analysis - Schröder und Söhne (Rob Hayward, Brooke Vuckovic) - David We will evaluate the Schröder und Söhne case together and the balance of business necessity and operational efficiency.	Location: ToT seminar room
4:00-4:15pm	Break	
4:15-5:30pm	Session 7: The Role of the Professional in Nazi Germany (Thorsten Wagner) In this session, FASPE staff will give an overview of the historical background of the role of business professionals throughout the course of the Nazi regime. We will reflect and discuss the themes of what this history, specifically, has to teach us as business professionals today.	Location: ToT seminar room
5:30-7:00pm	Free time	
6:15 PM	Faculty/staff meeting	Location: hotel lobby
7:00 PM	Meet in Hotel Lobby	
7:15 PM	Dinner	(Oranienburger Str. 45, 10117 Berlin,
Program Day 3 - Monday, 26 May (Berlin): Moral Neutrality & Dehumanization & Othering: Creating Universes of		
7:45am	Breakfast	Location: Hotel
8:00	Meet to depart for Brandenburg	Location: Hotel Lobby
8:10	Board Bus	
8:15-10:15am	will be provided on the bus	
11:45pm	Educators)	Brandenburg an der Havel
12:00pm	Self-guided time	
12:45pm	Lunch	seminar room
1:00 – 2:15pm	Session 8: Interdisciplinary Session 1 - The Case of Topf & Sons Using the case of Topf & Sons as a launching pad, each discipline track will discuss whether/when being a professional can be morally neutral; we will then gather as a whole to learn from the perspectives of other professions.	Location: University for Medicine, Nicolaipplatz 19, 14770;
2:15-2:30pm	Break	

2:30 – 4:00pm	Session 9: Humans or Profit Centers? McKinsey and Purdue (Rob Hayward, Brooke Vuckovic)- Thorsten McKinsey's work with opioid manufacturer Purdue sparked the most intense scrutiny to date of professional ethics in the consulting industry. What can we learn about the ethical motivations and blind spots of professionals in a sector where client service is prized above all else? How might a sense of "othering" towards certain groups - such as low-income customers - provide an explanation for McKinsey's missteps?	Location: University for Medicine, Nicolaipplatz 19, 14770;
4:15 PM	Board bus to return to Berlin	
4:30 PM	Bus departs for Berlin	
4:30-6:30pm	Bus to Hotel	
7:15 PM	Meet in hotel lobby, depart for dinner	
7:30 PM	Dinner	185-190, 10117 Berlin, Germany)
Program Day 4 - Tuesday, 27 May (Berlin): Site visits by Cohort		
8:15am	Breakfast	Location: Hotel
BUSINESS & DESIGN & TECHNOLOGY		
7:45	Meet in hotel lobby	
8:00	Depart for Schöneeweide Nazi Forced Labor Documentation Center	
9:00-1:00pm	Program at Schöneeweide	Location: Britzer Straße 5, 12439 Berlin
7:00 PM	Faculty dinner	
Program Day 5 - Wednesday, 28 May (Berlin): Professional Responsibility		
6:30-7:30am	Breakfast	Location: Hotel
7:45	Meet in hotel lobby	Location: Hotel Lobby
8:00	(GHWK) visiting memorial installation in the Bavarian Quarter en	
9:30-10:45am	Introduction & Guided Visit (GHWK educators)	Location: Am Großen Wannsee 56-58
11:15am	Self-guided time/questions for educators	
11:15-12:30pm	Session 10: profession-specific workshops, offered by GHWK educators	Location: 2nd Floor
12:30-2:00pm	same time]	
2:00-2:30pm	Break, time to explore grounds on own	
2:30-4:00pm	Session 11: Interdisciplinary Session 2 - What's Ours to do Together (Part A)? We will introduce the case of ClozedSchmicropoogle, a fictional company launching a generative AI product for health services applications. We'll investigate how each discipline addresses risk minimization separately and together.	Location: 2nd Floor
4:00 PM	Board Bus to Grunewald	
4:30-5:15pm	Visit to Train Station Grunewald / Track 17	Location: Am Bahnhof Grunewald
5:15 PM	Berlin)	
5:45pm -	Dinner on own in Small Interdisciplinary Groups (II) - fellows only	their own
Program Day 6 - Thursday, 29 May (Berlin): Role Morality & Competing Obligations, Normalization		
10:00	Meet in hotel lobby	

10:15-12:00pm	Session 12: Interdisciplinary Session 3 - What's Ours to do Together (Part B)? We continue the case of ClozedSchmicropoogle and our investigation how the disciplines might respond and communicate to others in times of rapid change.	Location: Reinhardtstraßen--Höfe conference center, room 2a
12:00-1:00pm	Lunch	
1:00-2:30pm	Session 13: Role Morality & Competing Obligations - Konrad Morgen (Rob Hayward, Brooke Vuckovic) - Rebecca Using the case of Konrad Morgen as a starting point, we will discuss the various roles we inhabit, and how we might adjudicate across our roles as a professional and as a human being. How do we determine when acting in our roles might allow us to unhelpfully mute our conscience?	Location: Reinhardtstraßen--Höfe conference center, R1
2:30-2:45pm	Coffee Break	
2:45-4:00pm	Session 14: Move Fast and Break Things: Normalizing Vandalism (Rob Hayward, Brooke Vuckovic)-Rebecca Mark Zuckerberg's "move fast and break things" mantra set the tone for a decade of innovation - but at what cost? How did the institutional and cultural pressures of Silicon Valley blind innovators to the societal impacts of their creations? And what moral responsibilities do today's innovators carry as they develop AI and other emerging technologies that will impact political, social, and cultural dynamics for decades to come?	Location: Reinhardtstraßen--Höfe conference center, R1
4:00-4:15pm	Coffee Break	
4:15-5:45pm	Session 15: Ethics and Artistic Representation - Those Who Walk Away from Omelas (Rob Hayward, Brooke Vuckovic) - David Using Ursula K. LeGuin's Those Who Walk Away from Omelas, we will consider the ethical complexities of leadership, decision-making, and responsibility. Revisiting the themes of moral neutrality and normalization, we will explore how business professionals navigate trade-offs, justify difficult choices, and define success--and at what cost.	Location: Reinhardtstraßen--Höfe conference center, R1
6:00pm -	Dinner	Bahnbogen 203, Georgenstraße 203,
Program Day 7 - Friday, 30 May (Berlin → Krakow): Travel Day		
6:30-7:15am	Breakfast	Location: Hotel Lobby
7:15	up lunch boxes	
7:30	Depart for train station	
8:52	EC59 Train, departing from Berlin main station to Krakow Główny Station	
4:09 PM	Arrive Krakow Główny station, ~20 minute walk to hotel	
4:30 PM	Check in to Amber Design Residence	Kraków, Poland
4:30pm -	Opportunity to attend services	
7:00 PM	Faculty dinner	
Program Day 8 - Saturday, 31 May (Krakow): Complicity & Spielraum, Obedience & Loyalty		
8:00-10:30am	Breakfast	Location: Hotel
Morning	Free time. Opportunity to attend services.	
10:45	Meet outside hotel, depart for ICC	Location: Main square

11:00-12:15pm	Session 17: Authoritarian/Utilitarian - When can we justify making a difference? (Rob Hayward, Brooke Vuckovic) - Thorsten Corporate multinationals face complex and highly-charged decisions over where to work - and who with. Should a healthcare company seek a presence anywhere they can make people healthier - even if it means working with governments who do not share their values? Or should companies refuse to engage in areas where their presence may be regarded as complicity?	Location: International Cultural Center Kraków (Rynek Główny 25 31-008 Kraków)
12:15 PM	Pick up sandwich and Whisper set	
12:30-2:45pm	Return Whisper set at conclusion of the tour	Location: outdoors / walking tour
3:00-5:00pm	Session 16: Polish History, Memory, and Identity (Łukasz Krzyzanowski)	Location: International Cultural Center Kraków (Rynek Główny 25 31-008 Kraków)
5:00-5:15pm	Coffee Break	
5:15-6:30pm	Session 18: Workshopping Issues In Your World (Rob Hayward, Brooke Vuckovic) - David Business professionals must often weigh competing obligations of obedience and loyalty as they face vexing moral and ethical decisions. Building on our conversations of role morality, we will explore making decisions when we are caught between multiple loyalties.	Location: International Cultural Center Kraków (Rynek Główny 25 31-008 Kraków)
6:45-7:45pm	Dinner	Location: Kawaleria (Gołębia 4, 31-007)
8:00-9:30pm	Session 19: Reading of Ideation	Kraków (Rynek Główny 25
9:30 PM	Faculty/staff meeting	Location: TBA
Program Day 9 - Sunday, 1 June (Krakow/Oswiecim): Auschwitz I		
8:00-11:00am	Hotel checkout by 11:00am, large luggage can be stored	
11:45	Meet to board bus, have luggage for next 2 nights ready with you	Location: Hotel Lobby
12:00-1:15pm	Bus to Oswiecim; Arrive at Hotel Galicja (store bags)	Dąbrowskiego 119, 32-600 Oświęcim,
1:30-3:00pm	Visiting Auschwitz (Thorsten Wagner)	Location: Hotel Galicja
3:00 PM	Board bus for Auschwitz I	
3:30-6:30pm	Guided tour of Auschwitz I	
6:30 PM	Board bus for hotel	
7:30 PM	Dinner	Location: Hotel Galicja
8:30 PM	Opportunities for Group Reflection: (i) attend faculty-led discussion, (ii) attend unstructured discussions with fellows, (iii) quiet/silent time with fellows (sketching, journaling, etc)	Location: Hotel Galicja
Program Day 10 - Monday, 2 June (Oswiecim): Auschwitz-Birkenau		
6:30-7:00am	Breakfast at hotel	
7:00	Board bus for Auschwitz-Birkenau	
7:30-11:30am	Guided tour of Birkenau	
12:00 PM	Board bus for AJC	
12:15-1:45pm	Lunch at Auschwitz Jewish Center	(Plac Księdza Jana Skarbka 5

	<p>Opportunities for Reflection: (i) Board Bus at 2:45 to return to hotel*; (ii) time in town; (iii) Remain at Center and have self-guided time or (iv) journal/reflect in conference rooms; (v) join faculty-moderated conversation and then [Board bus at 3:45] to return to Auschwitz I, Auschwitz Birkenau, or return to hotel (vi) walking tour of Oswiecim</p> <p>*those who return to hotel at 2:45pm and would also like to return to visit Auschwitz I or Birkenau should board the bus outside the hotel at 4:00pm</p>	
2:45-7:00pm		
7:00 PM	Board bus to hotel (for those at Auschwitz or Birkenau)	
7:30-9:30pm	Dinner	Location: Hotel Galicja
Program Day 11 - Tuesday, 3 June: Post-Auschwitz		
9:15am	Breakfast	Location: Hotel
9:00	Faculty/staff meeting	
9:30	Store bags on the bus	
9:45-10:30am	Small interdisciplinary group check-in/reflection (III)	conference room available.
12:15pm	Fellows will have the option to choose to attend one of the	
12:15 PM	Board bus	
12:15-1:15pm	Lunch at AJC	(Plac Księdza Jana Skarbka 5
1:15-2:30pm	Brooke Vuckovic, Rob Hayward	upstairs
2:30-4:00pm	Bus ride back to Krakow	
4:00 PM	Check back into hotel	
4:00-	Dinner on own, free time	
Program Day 12 - Wednesday, 4 June (Krakow): Motivations and Self-Awareness /Resistance, Agency, & Tactics		
9:30am	Breakfast	Location: Hotel
9:45	Meet to depart for Galicia Museum	Location: Front of hotel
10:15-11:45am	<p>Session 22: How do we see things clearly? (Rob Hayward, Brooke Vuckovic)- Rebecca</p> <p>This session explores how common personal motivations—such as ambition, acceptance, or loyalty—can allow individuals to justify questionable decisions. Through discussion and self-reflection, fellows will develop strategies to maintain ethical clarity in high-pressure environments.</p>	Location: Galicia Museum (Dajwór 18, 31-052 Kraków, Poland)
12:00pm	Coffee Break	
12:15 – 1:15pm	<p>Session 23: From Moral Muteness to Courageous Conversations (Rob Hayward, Brooke Vuckovic) - David</p> <p>Speaking up is hard, particularly when we feel that we have limited power. But owning our power requires us to recognise when we have agency in our own decisions, and when we have influence over others. This session explores how professionals can exhibit moral courage through both behaviour and influence, and identifies practical strategies and tactics to bolster our courage.</p>	Location: Galicia Museum (Dajwór 18, 31-052 Kraków, Poland)
1:30-2:30pm	Lunch	31-052 Kraków, Poland)
2:30 – 3:45pm	<p>Session 24: Business & Tech ID session - IBM - (Kasia Chmielinski, Mary L. Gray, Brooke Vuckovic, Rob Hayward) - David and Thorsten</p>	Location: Galicia Museum (Dajwór 18, 31-052 Kraków, Poland)

3:45-4:00pm	Break	
4:00-6:00pm	Session 25: Interdisciplinary Session 4 - Giving Voice to Values: A Tale of Two Stories	<u>Location: Galicia Museum (Dajwór 18, 31-052 Kraków, Poland)</u>
7:00 PM	Dinner	<u>Location: Boscaiola (Szewska 10)</u>
Program Day 13 - Thursday, 5 June (Krakow): Looking Back, Looking Forward		
9:15am	Breakfast	
9:30	Meet in front of hotel to depart for Galicia	
10:00-11:00am	Session 26: Wrapping Up (surveys, etc)	<u>Location: Galicia Museum (Dajwór 18, 31-052 Kraków, Poland)</u>
11:15am	Coffee Break	
11:15-12:15pm	Final Small Interdisciplinary group meeting (IV)	<u>Location: Conference rooms, cafe, or other locations nearby according to group preference</u>
12:30pm	Break	
12:30-1:30pm	Session 27: Final Session - What we take with us (Rob Hayward, Brooke Vuckovic)- Thorsten We will reflect on our individual and group experience and share take-aways and commitments as we complete the program. Each fellow will leave with a sense of how to describe the experience to others they care about.	<u>Location: Galicia Museum (Dajwór 18, 31-052 Kraków, Poland)</u>
1:30-7:00pm	Free time in Krakow, lunch on own	
7:00 PM	Depart for dinner (we will take photos on the square on the way, weather permitting)	
7:30 PM	Final Dinner	<u>32, Kraków)</u>
Departure Day - Friday, 6 June (Krakow → USA): (Travel Day)		
8:00-10:30am	Breakfast at hotel	
11:00	Hotel checkout	
Morning Airline Departures. Hotel checkout by noon. FASPE will provide group transport to the airport for those de		
Post-Program		
<p>Join the Alumni Portal</p> <p>Add your photos to our shared google album</p> <p>Complete the Capstone Project (due September 1; see Canvas for details).</p>		